



BANK OF AFRICA

BMCE GROUP



Pillar 3 Market Discipline

Disclosures as at 31 December 2023

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INTRODUCTION

In this report is the Bank of Africa Uganda Limited disclosures in accordance with the Bank of Uganda Pillar 3 Market Discipline: Guidelines on Disclosure Requirements as of December 2023.

The information in this report has not been reviewed nor reported on by our external auditors. All amounts are in shilling thousands unless otherwise stated.

KEY PRUDENTIAL METRICS

The table below provides an overview for the bank's prudential statutory metrics.

	Amounts Ushs' 000	Dec-23	Sep-23	Jun-23	Mar-23	Dec-22
Available capital (amounts)						
1	Core capital	165,216,849	157,806,498	156,756,316	153,444,764	150,275,000
2	Supplementary capital	4,430,643	4,430,643	4,430,643	4,430,643	4,859,000
3	Total capital	169,647,492	162,237,141	161,186,959	157,875,407	155,134,000
Risk-weighted assets (amounts)						
4	Total risk-weighted assets (RWA)	746,079,639	788,820,451	715,720,478	744,980,141	730,537,000
Risk-based capital ratios as a percentage of RWA						
5	Core capital ratio (%)	22.14%	20.01%	21.90%	20.60%	20.57%
6	Total capital ratio (%)	22.74%	20.57%	22.52%	21.19%	21.24%
Capital buffer requirements as a percentage of RWA						
7	Capital conservation buffer requirement (2.5%)	2.5%	2.5%	2.5%	2.5%	2.5%
8	Countercyclical buffer requirement (%)	-	-	-	-	-
9	Systemic buffer (for DSIBs) (%)	-	-	-	-	-
10	Total of capital buffer requirements (%) (row 7 + row 8 + row 9)	2.5%	2.5%	2.5%	2.5%	2.5%
11	Core capital available after meeting the bank's minimum capital requirements (%)	7.14%	5.01%	6.90%	5.60%	5.57%
Basel III leverage ratio						
13	Total Basel III leverage ratio exposure measure	1,347,994,368	1,382,755,201	1,372,355,239	1,363,256,460	1,374,585,000
14	Basel III leverage ratio (%) (row 1 / row 13)	12.26%	11.41%	11.42%	11.26%	10.93%
Liquidity Coverage Ratio						
15	Total high-quality liquid assets (HQLA)	173,613,816	259,995,577	121,414,850	123,953,123	193,766,555
16	Total net cash outflow	126,236,721	29,742,386	33,849,889	26,534,410	72,018,128
17	LCR (%)	138%	441%	359%	467%	159%
Net Stable Funding Ratio						
18	Total available stable funding	676,307,888	705,072,100	719,548,316	713,999,659	686,010,422
19	Total required stable funding	284,567,591	322,209,931	337,603,414	310,367,845	291,182,247
20	NSFR	238%	219%	213%	230%	238%

The Core Capital available after meeting the bank's minimum capital requirements has slightly increased over the periods due to increasing profits earned by the bank given the minimum paid-up capital requirement by the Bank of Uganda increased from Ushs. 25 bn to Ushs. 120 bn in December 2022.

RISK MANAGEMENT APPROACH

Formal structures and channels of communication exist to facilitate risk management. Synergy between the Board and Management committees is vital for management and risk reporting. The management committees generate risk information which is discussed at the board for decision making and risk appetite setting.

The Bank is governed by a Board of Directors consisting of 10 members, 8 of which are non-executive. The Board functions through various committees constituted to manage risk in specific areas. The Board is constituted into five committees. The committees are chaired by non-executive directors. The Board approves policies or frameworks, and delegates day to day operations to management. Eight (8) management committees generate and review risk information.

The board risk committee oversees risk management plans and activities to ensure that the Bank's risk management framework (RMF) is respected. The RMF clearly assigns responsibilities to staff and various Bank committees. Specific terms of references are available to guide each Board and Management committee.

The risk appetite presents the aggregated level of risk that the Bank is willing to assume based on the capital capacity. The appetite is mainly derived from Bank policies, strategy, and product guidelines. The risk appetite is reviewed annually and presented in the ICAAP report to positions operations and strategy.

Every staff have a responsibility to play in the risk management process. The Bank uses the 'three lines of defense' model. The first line of defense owns the risks and is responsible for identifying, measuring, controlling risks. Every department documents their key risks and controls using standard risk register. The second line of defense challenges and facilitates the first line of defense on effective risk management. They work together to measure and summarize the risk reporting activities. Risk, Compliance and Permanent Control departments are notable players at this level. Internal Audit plays the third line of defense. Internal Audit provides independent assurances.

For risk monitoring and reporting, eleven major risk categories are tracked i.e., strategic, operational, cyber risk, liquidity, foreign exchange, interest rate risk, reputational, credit, concentration, cross border, and compliance risks. These risks have key risk indicators that are tracked and reported monthly.

Stress testing plays an important role in providing forward-looking assessments of risk that feed into capital and liquidity planning. Key risk categories are subjected to periodic stress testing guided by the RMF. Stress test models are subject to management reviews and approval. The Bank has a model risk management framework to ensure models are fit for purpose.

OVERVIEW OF RWA

The table below shows the bank's risk weighted assets as of December and September 2023.

	a	b	c
	RWA		Minimum capital requirements
	Dec-23	Sep-23	Dec-23
1 Credit risk (excluding counterparty credit risk)	603,451,591	657,825,850	72,414,191
2 Counterparty credit risk (CCR)	-	-	-
3 Market risk	10,271,312	5,973,727	1,232,557
4 Operational risk	132,356,737	125,020,874	15,882,808
5 Total (1 + 2 + 3 + 4)	746,079,639	788,820,451	89,529,557

There was a reduction in the risk-weighted assets over the quarter by Ushs. 42 billion mainly due to reduction in the bank's loan book in the fourth quarter. There was also a slight increase in the market risk-weighted assets due to the net short position held by the bank at the end of the quarter.

COMPOSITION OF REGULATORY CAPITAL

	Amounts Ushs' 000	Dec-23	Jun-23
	Common Equity Tier 1 capital: instruments and reserves		
1	Permanent shareholders equity (issued and fully paid-up common shares)	150,000,000	150,000,000
2	Share premium	-	-
3	Retained earnings	16,050,092	14,708,767
4	Net after tax profits current year-to date (50% only)	12,875,909	5,818,995
5	General reserves (permanent, unencumbered and able to absorb losses)	-	-
6	Tier 1 capital before regulatory adjustments	178,926,001	170,527,762
	Tier 1 capital: regulatory adjustments		
8	Goodwill and other intangible assets	(3,637,358)	(3,699,652)
9	Current year's losses	-	-
10	Investments in unconsolidated financial subsidiaries	-	-
12	Deficiencies in provisions for losses	-	-
14	Other deductions determined by the Central bank	(10,071,794)	(10,071,794)
26	Other deductions determined by the Central bank	-	-
28	Total regulatory adjustments to Tier 1 capital	(13,709,152)	(13,771,446)
29	Tier 1 capital	165,216,849	156,756,316
	Tier 2 capital: Supplementary capital		
46	Revaluation reserves on fixed assets	-	-
47	Unencumbered general provisions for losses (not to exceed 1.25% of RWA)	4,430,643	4,430,643
48	Hybrid capital instruments	-	-
49	Subordinated debt (not to exceed 50% of core capital subject to a discount factor)	-	-
58	Tier 2 capital	4,430,643	4,430,643
59	Total regulatory capital (= Tier 1 + Tier2)	169,647,492	161,186,959
60	Total risk-weighted assets	746,079,639	715,720,478
	Capital adequacy ratios and buffers		
61	Tier 1 capital (as a percentage of risk-weighted assets)	22.14%	21.90%
63	Total capital (as a percentage of risk-weighted assets)	22.74%	22.52%
64	Total Institution-specific buffer requirement (capital conservation buffer plus countercyclical buffer requirements plus systemic buffer, expressed as a percentage of risk-weighted assets)	2.50%	2.50%
65	Of which: capital conservation buffer requirement	2.50%	2.50%
66	Of which: countercyclical buffer requirement	-	-
67	Of which: bank specific systemic buffer requirement	-	-
68	Tier 1 capital (as a percentage of risk-weighted assets) available after meeting the bank's minimum capital requirements	7.74%	6.90%
	Minimum statutory ratio requirements		
70	Tier 1 capital adequacy ratio	12.5%	12.5%
71	Total capital adequacy ratio	14.5%	14.5%

The bank is within the regulatory limits and has adequate capital to remain in operation.

ASSET QUALITY

The credit quality of the Bank's on- and off-balance sheet assets is reflected below through the disclosure of the gross carrying values of both defaulted and non-defaulted exposures as well as provisions and interest in suspense.

		a	b	d	e	f	g
		Gross carrying values of		Provisions as per FIA2004/ MDIA2003		Interest in suspense	Net values (FIA/MDIA) (a+b-d-e)
		Defaulted exposures	Non-defaulted exposures	Specific	General		
1	Loans and advances	12,673,509	442,265,924	8,359,104	4,430,643	872,433	441,277,253
2	Debt Securities	-	-	-	-	-	-
3	Off-balance sheet exposures	-	278,213,581	-	-	-	278,213,581
4	Total	12,673,509	720,479,505	8,359,104	4,430,643	872,433	719,490,834

The bank's non-performing portfolio stood at 2.79% as of December 2023 from 11.97% in June due to upgrade of significant loans to non-default status.

CHANGES IN STOCK OF DEFAULTED LOANS AND DEBT SECURITIES

The table below presents the movement in the balance of defaulted exposures between June and December 2023.

	a	
1	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the previous reporting period	57,731,836
2	Loans and debt securities that have defaulted since the last reporting period	3,260,651
3	Returned to non-defaulted status	26,752,253
4	Amounts written off	21,566,726
5	Other changes	57,731,836
6	Defaulted loans & advances, debt securities and off balance sheet exposures at end of the reporting period (1+2-3-4+5)	12,673,509

Reduction in defaulted exposures was registered at the end of the year compared to the June position, this was due to recoveries from some of the customers and write-off of others, but engagements also continue with both written-off and defaulted customers to make recoveries.

QUALITATIVE DISCLOSURE ON THE BANK'S USE OF EXTERNAL CREDIT RATINGS UNDER THE STANDARDISED APPROACH FOR CREDIT RISK

Among the external credit assessment institutions that the bank uses include;

Fitch, Moody's, and S&P which provide information for rating other financial institutions which the bank has cash dealings with.

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